

**NAWCC FY16 Budget Approved 3-31-15**

Operations	Forecast FY'18	Forecast FY'17	Budget FY'16	Forecast FY'15	Budget FY'15	Variance FY'15	FY'14 Actual	FY'13 Actual	FY'12 Actual	FY'11 Actual	FY'10 Actual	FY'09 Actual
<b>REVENUE</b>												
ADMINISTRATION	85,670	85,670	85,670	59,326	69,410	(10,084)	110,059	69,149	82,510	130,223	56,813	90,603
MEMBERS SERVICES	1,069,500	1,094,600	1,118,010	1,146,361	1,134,460	11,901	1,167,016	1,179,729	1,153,318	1,214,548	1,267,392	1,287,917
COMMUNICATIONS	3,950	4,150	4,150	4,937	9,590	(4,653)	8,419	13,505	12,635	22,009	10,967	1,560
DEVELOPMENT	60,000	60,000	60,000	57,371	63,000	(5,629)	50,489	65,798	59,934	52,486	68,400	50,736
PUBLISHING SERVICES	137,680	142,680	142,680	130,085	146,900	(16,815)	146,798	149,252	153,757	148,369	175,381	193,422
INFORMATION SERVICES	26,700	26,700	26,700	26,036	27,100	(1,064)	25,885	17,189	3,499	6,232	1,825	460
FACILITIES	0	0	0	0	0	0	0	150	78	828	0	0
MUSEUM	135,380	135,380	134,580	127,374	114,420	12,954	114,101	107,964	100,095	95,445	104,271	86,740
EDUCATION	104,820	104,820	104,820	103,872	111,630	(7,758)	119,815	126,752	312,660	378,038	435,828	267,230
LIBRARY SERVICES	37,800	37,800	37,800	36,016	34,040	1,976	35,317	32,984	27,748	16,190	20,719	36,435
MUSEUM STORE	23,210	23,210	23,910	22,203	32,080	(9,877)	30,490	29,471	31,430	33,835	35,180	36,579
BOARD/COMMITTEES	0	0	0	16,177	0	16,177	2,615	2,150	2,120	540	686	457
FIELD SC WORKSHOPS	32,150	32,150	32,150	30,950	52,800	(21,850)	45,900	55,105	47,525	69,220	65,875	63,360
REAL ESTATE HOLDING	6,000	6,000	6,000	6,000	6,000	0	6,000	7,350	14,731	14,428	13,673	6,000
<b>Total REVENUE</b>	<b>1,722,860</b>	<b>1,753,160</b>	<b>1,776,470</b>	<b>1,766,708</b>	<b>1,801,430</b>	<b>(34,722)</b>	<b>1,862,904</b>	<b>1,856,548</b>	<b>2,002,040</b>	<b>2,182,391</b>	<b>2,257,010</b>	<b>2,121,499</b>
<b>EXPENSES</b>												
ADMINISTRATION	291,654	286,800	284,820	280,671	285,760	5,089	271,589	273,303	272,360	273,436	274,974	293,812
MEMBERS SERVICES	190,730	187,050	185,590	250,160	182,940	(67,220)	181,138	178,176	191,900	184,354	177,653	229,085
COMMUNICATIONS	70,740	70,770	69,070	65,902	65,730	(172)	66,157	63,056	63,396	60,645	43,510	38,162
DEVELOPMENT	46,470	45,970	45,700	45,417	43,260	(2,157)	43,442	43,660	40,770	37,767	36,377	39,055
PUBLISHING SERVICES	380,980	379,170	379,380	379,413	381,720	2,307	381,885	384,406	395,097	407,647	416,727	443,837
INFORMATION SERVICES	140,630	139,660	138,430	140,540	139,000	(1,540)	135,928	149,216	133,550	146,034	133,126	136,891
FACILITIES	195,360	192,160	191,410	196,936	185,990	(10,946)	199,092	197,733	229,546	239,725	252,928	301,082
MUSEUM	168,470	165,260	163,270	150,947	157,350	6,403	179,138	166,402	173,061	167,765	162,599	156,404
EDUCATION	125,890	123,000	118,780	126,594	116,860	(9,734)	124,793	154,882	435,820	468,904	472,349	403,030
LIBRARY SERVICES	93,100	91,140	94,940	113,463	111,850	(1,613)	114,135	102,149	101,131	100,675	98,784	98,816
MUSEUM STORE	39,710	39,670	39,660	37,719	37,530	(189)	40,606	36,841	36,216	36,667	36,665	51,217
BOARD/COMMITTEES	31,550	37,550	33,750	41,234	41,550	316	33,508	40,385	38,542	31,515	34,914	38,083
FIELD SC WORKSHOPS	25,500	25,500	25,500	24,734	44,900	20,166	37,980	42,027	39,678	59,762	59,555	55,046
REAL ESTATE HOLDING	5,530	5,530	5,530	5,721	5,210	(511)	5,354	6,814	14,373	17,782	12,202	4,776
<b>Total EXPENSES</b>	<b>1,806,314</b>	<b>1,789,230</b>	<b>1,775,830</b>	<b>1,859,451</b>	<b>1,799,650</b>	<b>(59,801)</b>	<b>1,814,745</b>	<b>1,839,050</b>	<b>2,165,440</b>	<b>2,232,678</b>	<b>2,212,363</b>	<b>2,289,296</b>
<b>NET REVENUE OVER/UNDER EXPENSES</b>	<b>(83,454)</b>	<b>(36,070)</b>	<b>640</b>	<b>(92,743)</b>	<b>1,780</b>	<b>25,079</b>	<b>48,159</b>	<b>17,498</b>	<b>(163,400)</b>	<b>(50,287)</b>	<b>44,647</b>	<b>(167,797)</b>
NAWCC INVESTMENT FUND	0	0	0	9,645	0	9,645	0	0	0	0	0	0
MUSEUM/LIBRARY FUND	0	0	0	6,912	0	6,912	0	0	0	0	0	0
HERITAGE FUND-OPERATIONS FUN	0	0	0	0	0	0	0	0	0	0	0	0
<b>NET OPERATIONS AFTER TRANSFERS</b>	<b>(112,214)</b>	<b>(36,070)</b>	<b>640</b>	<b>(76,186)</b>	<b>1,780</b>	<b>(77,966)</b>	<b>48,159</b>	<b>17,498</b>	<b>(163,400)</b>	<b>(50,287)</b>	<b>44,647</b>	<b>(167,797)</b>
<i>01 - Operations</i>												
<i>(In Whole Numbers)</i>												
4/2/15 10:00 AM	Forecast FY'18	Forecast FY'17	Budget FY'16	Forecast FY'15	Budget FY'15	Variance FY'15	FY'14 Actual	FY'13 Actual	FY'12 Actual	FY'11 Actual	FY'10 Actual	FY'09 Actual
<b>CAPITAL EXPENDITURES</b>												
HERITAGE FUND INCOME			0	28,732	23,900	(4,832)	0	2,817	27,130	17,145	0	0
MUSEUM/LIBRARY FUND			62,500	0	0	0	0	0	0	0	0	0
GIFT IN-KIND			0	0	0	0	0	0	0	0	0	0
LESS: EXPENDITURES												
INFORMATION SERVICES			0	(3,325)	0	3,325	0	0	(6,101)	(12,363)	(12,120)	(70,124)
FACILITIES			(58,700)	(14,591)	(15,400)	(809)	0	(2,817)	(14,191)	(4,782)	0	(5,308)
MUSEUM			0	0	0	0	0	0	(6,838)	0	0	0
LIBRARY SERVICES			0	(5,250)	(5,000)	250	0	0	0	0	0	0
MUSEUM STORE			0	(2,179)	(3,500)	(1,321)	0	0	0	0	0	0
SCHOOL			(3,800)	0	0	0	0	0	0	(30,682)	(30,682)	(15,834)
CAPITAL LEASE-TELEPHONE			0	0	0	0	0	0	0	0	0	(23,641)
GIFT IN-KIND			0	0	0	0	0	0	0	0	7,001	(9,499)
<b>NET CAPITAL EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,387</b>	<b>0</b>	<b>(3,387)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(30,682)</b>	<b>(35,801)</b>	<b>(124,406)</b>