01 - Operations (In Whole Numbers)

REVENUE

## ADMINISTRATION

MEMBERS SERVICES
COMMUNICATIONS
DEVELOPMENT
PUBLISHING SERVICES
INFORMATION SERVICES
MUSEUM
EDUCATION
LIBRARY SERVICES
MUSEUM STORE
TRAVELING WORKSHOPS
REAL ESTATE HOLDING
Total REVENUE EXPENSES

ADMINISTRATION
MEMBERS SERVICES
COMMUNICATIONS
DEVELOPMENT
PUBLISHING SERVICES
INFORMATION SERVICES
FACILITIES
MUSEUM
EDUCATION
LIBRARY SERVICES
MUSEUM STORE
BOARD/COMMITTEES
TRAVELING WORKSHOPS
REAL ESTATE HOLDING
Total EXPENSES

| July 2019 Actual | July 2019 Budget | July 2019 <br> Variance | July 2018 Actual | FY 19-20 <br> YTD Actual | FY 19-20 <br> YTD Budget | FY 19-20 <br> YTD Variance | FY 18-19 <br> YTD Actual |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 46,540 | 12,855 | 33,685 | 11,347 | 55,031 | 21,863 | 33,168 | 42,272 |
| 65,201 | 76,780 | $(11,579)$ | 77,436 | 281,663 | 311,955 | $(30,292)$ | 315,317 |
| 32 | - | 32 |  | 133 | - | 133 | 33 |
| 437 | 6,140 | $(5,703)$ | 3,930 | 15,229 | 31,660 | $(16,431)$ | 21,702 |
| 19,819 | 25,155 | $(5,336)$ | 27,529 | 44,740 | 50,450 | $(5,710)$ | 49,956 |
| 1,493 | 1,145 | 348 | 1,066 | 7,305 | 4,000 | 3,305 | 3,851 |
| 13,905 | 18,060 | $(4,155)$ | 12,965 | 61,419 | 51,610 | 9,809 | 43,082 |
| 3,984 | 10,655 | $(6,671)$ | 10,098 | 23,541 | 31,285 | $(7,744)$ | 31,303 |
| 4,893 | 5,440 | (547) | 3,082 | 21,382 | 19,260 | 2,122 | 16,382 |
| 4,613 | 7,119 | $(2,506)$ | 9,975 | 9,404 | 14,435 | $(5,031)$ | 15,725 |
| - | 2,750 | $(2,750)$ | 2,750 | 2,550 | 4,500 | $(1,950)$ | 2,750 |
| 620 | 650 | (30) | 550 | 2,480 | 2,600 | (120) | 2,200 |
| 161,537 | 166,749 | $(5,212)$ | 160,728 | 524,877 | 543,618 | $(18,741)$ | 544,573 |
| 25,871 | 28,692 | $(2,821)$ | 35,331 | 103,748 | 106,160 | $(2,412)$ | 126,303 |
| 16,079 | 15,070 | 1,009 | 16,629 | 61,411 | 62,615 | $(1,204)$ | 65,686 |
| 5,938 | 5,893 | 45 | 4,827 | 23,182 | 23,467 | (285) | 22,905 |
| 12,363 | 7,232 | 5,131 | 12,055 | 32,506 | 35,542 | $(3,036)$ | 32,113 |
| 44,186 | 44,995 | (809) | 42,542 | 113,060 | 120,610 | $(7,550)$ | 112,639 |
| 10,129 | 10,715 | (586) | 11,902 | 44,179 | 42,155 | 2,024 | 43,406 |
| 15,348 | 17,153 | $(1,805)$ | 16,908 | 69,560 | 67,122 | 2,438 | 62,060 |
| 10,957 | 13,936 | $(2,979)$ | 16,963 | 49,611 | 48,821 | 790 | 62,173 |
| 5,757 | 11,684 | $(5,927)$ | 8,521 | 26,505 | 36,666 | $(10,161)$ | 27,257 |
| 9,459 | 9,581 | (122) | 10,100 | 37,017 | 36,164 | 853 | 36,138 |
| 4,663 | 4,271 | 392 | 4,979 | 18,354 | 16,630 | 1,724 | 16,538 |
| 8,722 | 8,810 | (88) | 7,167 | 10,985 | 10,110 | 875 | 7,867 |
| 0 | 2,355 | $(2,355)$ | 2,379 | 0 | 3,880 | $(3,880)$ | 2,425 |
| 2,752 | 160 | 2,592 | 145 | 3,236 | 665 | 2,571 | 540 |
| 172,224 | 180,547 | $(8,323)$ | 190,448 | 593,354 | 610,607 | $(17,253)$ | 618,050 |
| $(10,687)$ | $(13,798)$ | 3,111 | $(29,720)$ | $(68,477)$ | $(66,989)$ | $(1,488)$ | $(73,477)$ |
| 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 0 | 0 | 0 |  | 20,500 | 0 | 20,500 | 18,500 |
| $(10,687)$ | $(13,798)$ | 3,111 | $(29,720)$ | $(47,977)$ | $(66,989)$ | 19,012 | $(54,977)$ |

02 - Temp Funds
(In Whole Numbers)

REVENUE
ADMINISTRATION
DEVELOPMENT
PUBLISHING SERVICES
FACILITIES
MUSEUM


03 - Endowments
(In Whole Numbers)

|  | July 2019 Actual | July 2019 Budget |  | July 2019 Variance | July 2018 Actual | FY 19-20 <br> YTD Actual | FY 19-20 <br> YTD Budget | FY 19-20 <br> YTD Variance | FY 18-19 <br> YTD Actual |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| REVENUE |  |  |  |  |  |  |  |  |  |
| DEVELOPMENT | 21,197 |  | - | 21,197 | 11,725 | 28,472 | - | 28,472 | 15,075 |
| MUSEUM | 2,000 |  |  | 2,000 | 10,200 | 7,125 |  | 7,125 | 16,425 |
| EDUCATION | 1,000 |  |  | 1,000 |  | 1,100 |  | 1,100 | 1,100 |
| LIBRARY SERVICES | 1,500 |  | - | 1,500 | 5,250 | 2,500 |  | 2,500 | 7,550 |
| Total REVENUE | 25,697 |  |  | 25,697 | 27,175 | 39,197 |  | 39,197 | 40,150 |
| NET REVENUE OVER/UNDER EXPENSES | 25,697 |  | - | 25,697 | 27,175 | 39,197 | - | 39,197 | 40,150 |

Controller's Report for July 2019 Period 4 FY 19-20
Net Liquidity Reserve Chart


Investment Balances


Controller's Report for July 2019 Period 4 FY 19-20
Financial Summary

|  | $* *$ Jul'19 | **Jul'19 | **Jul'19 | YTD | YTD | YTD |
| :--- | :---: | :---: | :---: | ---: | ---: | ---: |
|  | Actual | Budget | Variance | Actual | Budget | Variance |
| Operating Revenue | 161,537 | 166,749 | $(5,212)$ | 524,877 | 543,618 | $(18,741)$ |
| Operating Expenses | 172,224 | 180,547 | $(8,323)$ | 593,354 | 610,607 | $(12,503)$ |
| Net Revenue/Expenses | $(10,687)$ | $(13,798)$ | 3,111 | $(68,477)$ | $(66,989)$ | $(6,238)$ |
| Less: Operating Pledge | 0 | 0 | 0 | 0 | 0 | 0 |
| Plus: Pledge Payments | 0 | 0 | 0 | 20,500 | 0 | 20,500 |
| Net with Pledge Adjustments | $(10,687)$ | $(13,798)$ | 3,111 | $(47,977)$ | $(66,989)$ | 14,262 |

- Administration showed $\$ 20,688$ surplus due to the accrual of $\$ 40,000$ for the 2019 National Convention held in Massachusetts.
- A surplus of $\$ 49,122$ for Member Services in the month of July and a YTD surplus of $\$ 220,254$. Year-todate we have had 57 new members join at the $\$ 52$ cost level. IF those members had paid for the $\$ 90$ membership our revenue so far this year would have been $\$ 2100$ higher.
- For July the Museum showed a surplus of $\$ 2,949$ and a YTD surplus of $\$ 11,810$. This is due to the 1201 visitors to the museum during the month. We are receiving many phone calls for bus tours; which is due to our memberships with the bus associations and our relationships with the retirement communities. We also have a few school classes coming to tour our facility.
- The Museum Store broke even for the month of July and we have a two-week event (Best Kept Secret Tour) coming up in October, in which we are hoping to boost store revenue.
- The Net Liquidity decreased to 340,652 and is still below $\$ 500,000$ due to a low cash balance and Symposium deposits being less than its respective liabilities thru July. Short Term Investments were effected by a $\$ 3 \mathrm{~K}$ unrealized gain for the month of July which also effected the Net Liquidity.
- For the month of July we had an operating deficit of $(\$ 10,687)$ and a YTD deficit of $(\$ 68,477)$.
- We have been working with our iMIS consultant (John Consulting) for the IMIS Migration to our webbased staff site. We are over budget at this time, but this should even out as the Migration winds down.
- July donations totaled $\$ 34,443$ which includes Chapter donations of $\$ 2,100$. Endowment donations of $\$ 25,696$ were received during the month.
- Our investments dividends total $\$ 2,717$ for July bringing them to a year to date total of $\$ 24,851$.
- Investments totaled \$2,902,775.

The auditors have approved my investment reclassifications and we finished the net asset roll forward calculation. I have a few short questions to answer for RKL and need to create the allocations for repairs and maintenance; along with salary allocations for Tom and myself for the functional expense piece of the audited financial statements and 990 tax return. Once RKL receives this information they can work on the draft financial statements. I'm hoping to have all this information to them by end of this week. The draft financial statements should be ready by early to mid- October.
RKL has all paperwork for the 401 K 5500 Tax Form. I am waiting on completion.
The auditors did put the tax return on extension as we did not make the deadline to file.
I have renegotiated the Copier Lease and the new lease saves us $\$ 3800$ annually.
TIAA, our 401 K provider, has been contacted about changing to a full discretionary plan of $3 \%$ match for Employees. It takes 30 days for them to update their files and I will notify the Finance Committee once that change has been implemented and we have pushed it out to staff.

My next tasks are getting the August financials processed and up to date and completion of audited draft financial statements so that RKL can present to the Finance Committee. This review allows the finance committee to ask the auditors questions in open forum.

I am being assisted by Chris Mulhern from Ennis Pellum is assisting me in streamlining some of my month end processes. He is creating a template and format so that my month end journal entries can be exported into our Accounting System and not have to be entered manually. He will also be working with me to create the proper fund codes and accounting structure so we can track restricted funds through our accounting database instead of excel spreadsheets. I'm very thankful for this assistance, since these are items I wanted to be working on, but did not have the time.

I will also begin work on account reconciliations and analysis that is much needed for further cost savings for the organization.
Increasing the Membership Dues is still on my list to help assist us in turning the financials around. There is much work to do! I thank you all for supporting me while I work through the reclassifications, analysis and financial reporting.

Jennifer Byers, Controller
September 18, 2019

